

Cordiant Digital Infrastructure Limited

Annual Results Presentation

For the year to 31 March 2024

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Agenda – speakers



Steven Marshall

Chairman of Cordiant Digital
Infrastructure Management



Benn Mikula

CEO, Cordiant Capital



Mark Tiner

Chief Financial Officer,
Cordiant Digital Infrastructure
Management

Highlights – Good performance despite FX headwinds

CORD is an operationally focused, specialist digital infrastructure investor

CORD applies a **Core Plus investment strategy**, by investing in high quality digital infrastructure assets and through active management following a **Buy, Build & Grow** model. CORD targets net annual returns of **9%+ p.a.**, comprising a combination of **capital growth** and **dividend yield**.



9.3%

Total return for the year on
ex-dividend opening NAV

4.2p per share

Dividend paid for the year, a 5% increase and
ahead of IPO plan

120.1p per share

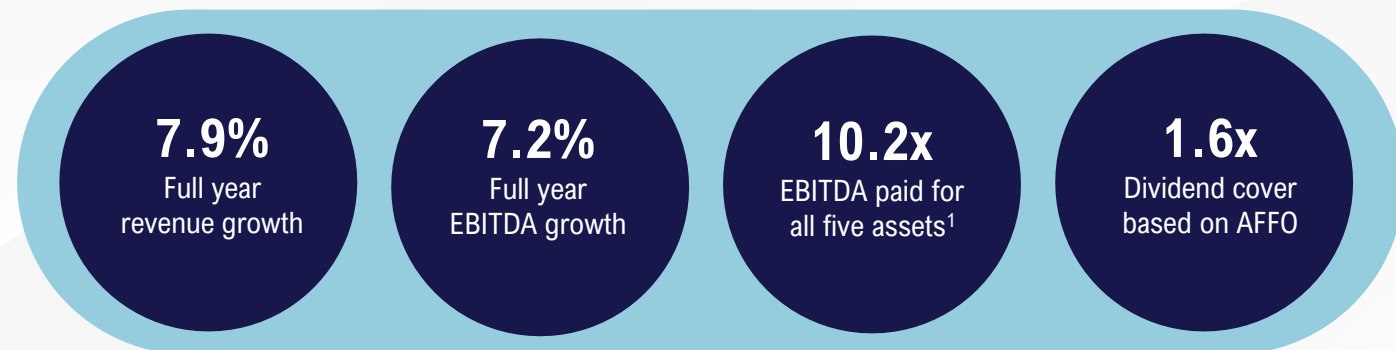
NAV per share
(31 March 2023: 113.4p)

4.4x / 1.6x

Dividend covered 4.4x by EBITDA 1.6x by
Adjusted Funds From Operations (AFFO)

Highlights – Operating performance underpinning good results

Solid financial results – Dividend fully covered



Progress in the year

Acquisitions and bolt-ons

Irish backbone fibre provider (Speed Fibre) and Belgian towerco (Norkring) acquired. Portfolio companies bought data centre, cloud and mobile tower assets.

New contracts

New, extended contracts: Emitel with two new broadcast contracts, DAB+ buildout. CRA with T-Mobile, Interior Ministry, data centre space sold, DAB+ network buildout.

Debt refinancing

Emitel refinanced its senior debt package of PLN1.57 billion on favourable terms.

Insider ownership

Directors and team now own 1.5% of CORD, increasing alignment. Includes 8.3 million shares owned by Steven Marshall.

¹ Based on most recent audited EBITDA at the time of acquisition.

Highlights – Diversified portfolio assembled

£795 million equity raised and deployed. €200 million Eurobond drawn. A portfolio of diversified platforms assembled, with £168 million of total liquidity available



Towers, fibre and internet
of things (IoT)

Acquired: November 2022



Towers, data centres, fibre
and IoT

Acquired: May 2021



Fibre-optic networks

Acquired: October 2023



New York interconnect data centre

Acquired: January 2022



norkring

Broadcast and colocation

Acquired: January 2024



Asset rich with a diversified mix

9

data centres

ca. 18.3 MW

of data centre power capacity

c. 10,813 km

of fibre network¹

15

multiplexers operated²

1,303

mobile & other towers

77

Broadcast-only towers³

6,276

microwave connections

c. 89,520

active IoT sensors

Blue chip customers with long-term contracts and relationships, including:



DIGITAL REALTY



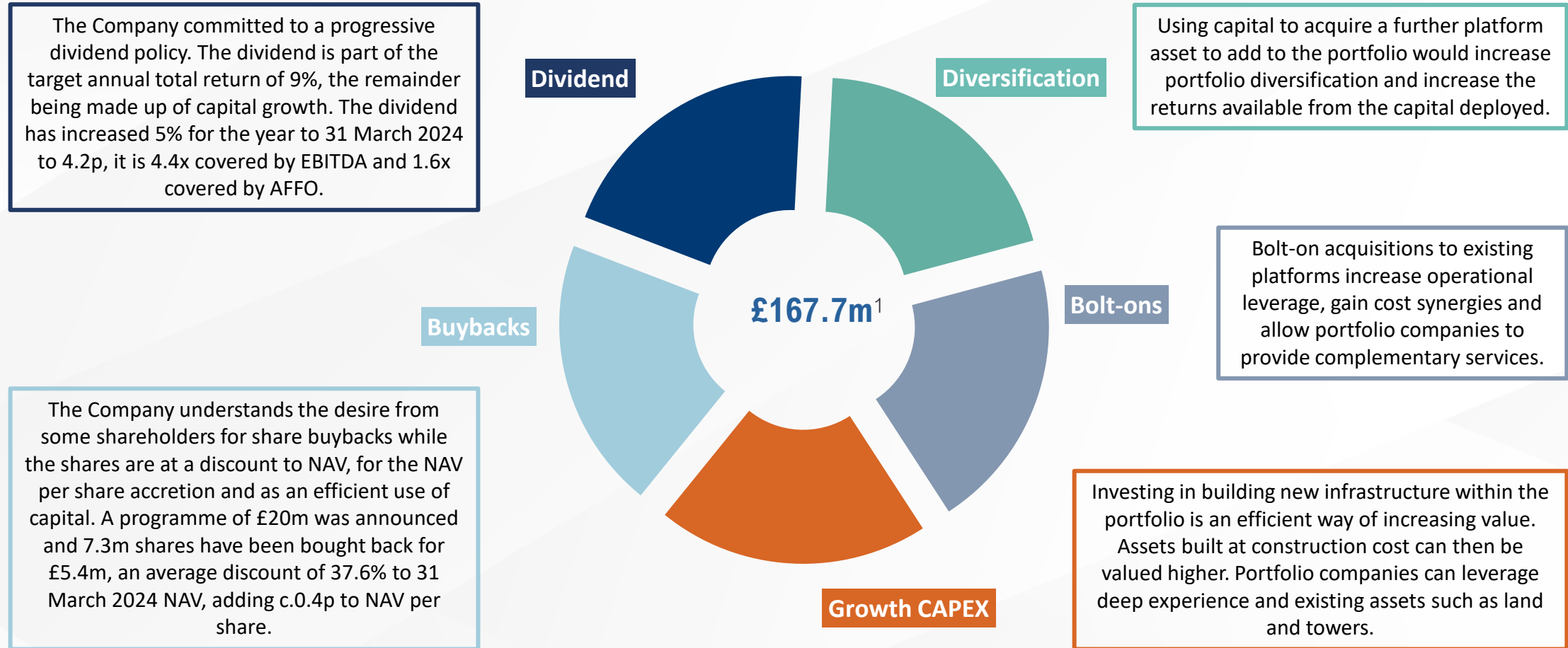
AT&T

¹ Part owned and part leased.

² Of which nine are leased.

³ Of which seventeen are leased.

Highlights – Capital allocation options



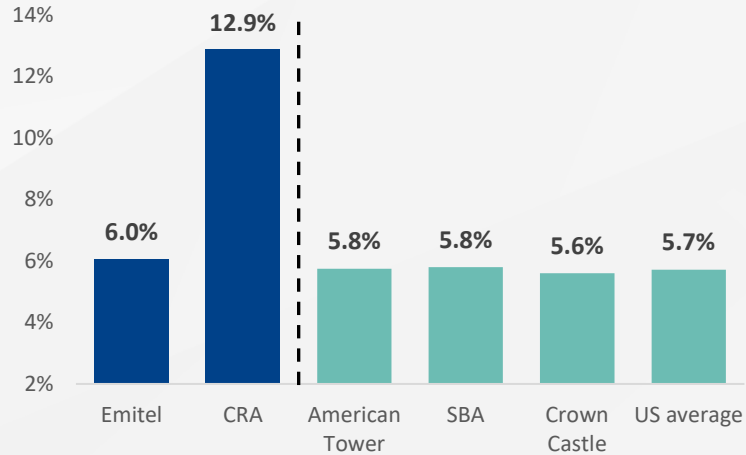
The Company aims to deploy its available capital for maximum efficiency over the medium to long term

¹ Comprising £61.7m at CORD level, £46.8m at portfolio company level, £59.1m of undrawn facilities at portfolio company level.

Highlights – CORD compared to larger Towercos

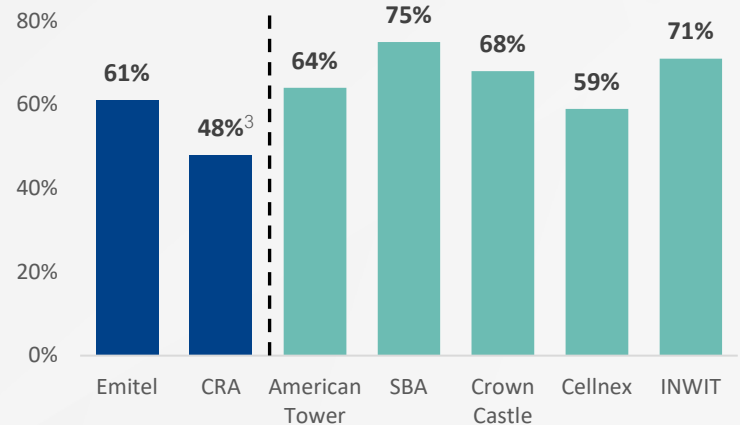
At 31 March 2024, CORD was trading at a 47% discount to NAV, at odds with the strong performance of the portfolio and observed market valuations.

2 Year Average EBITDA Growth v Towercos¹



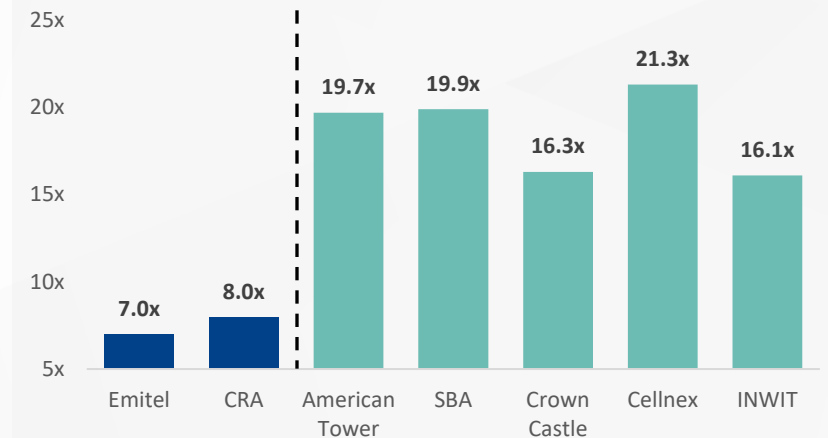
Growth benchmarks to larger peers...

EBITDA Margin v Towercos²



...As does margin...

Valuation Multiple vs Towercos⁴



...But share price discount distorts comparative valuation

¹ Wells Fargo Organic EBITDA growth.

² Per company earnings materials as at 31 March 2024.

³ Note c.20% of CRA's revenues are from Cloud and data centre, not towers.

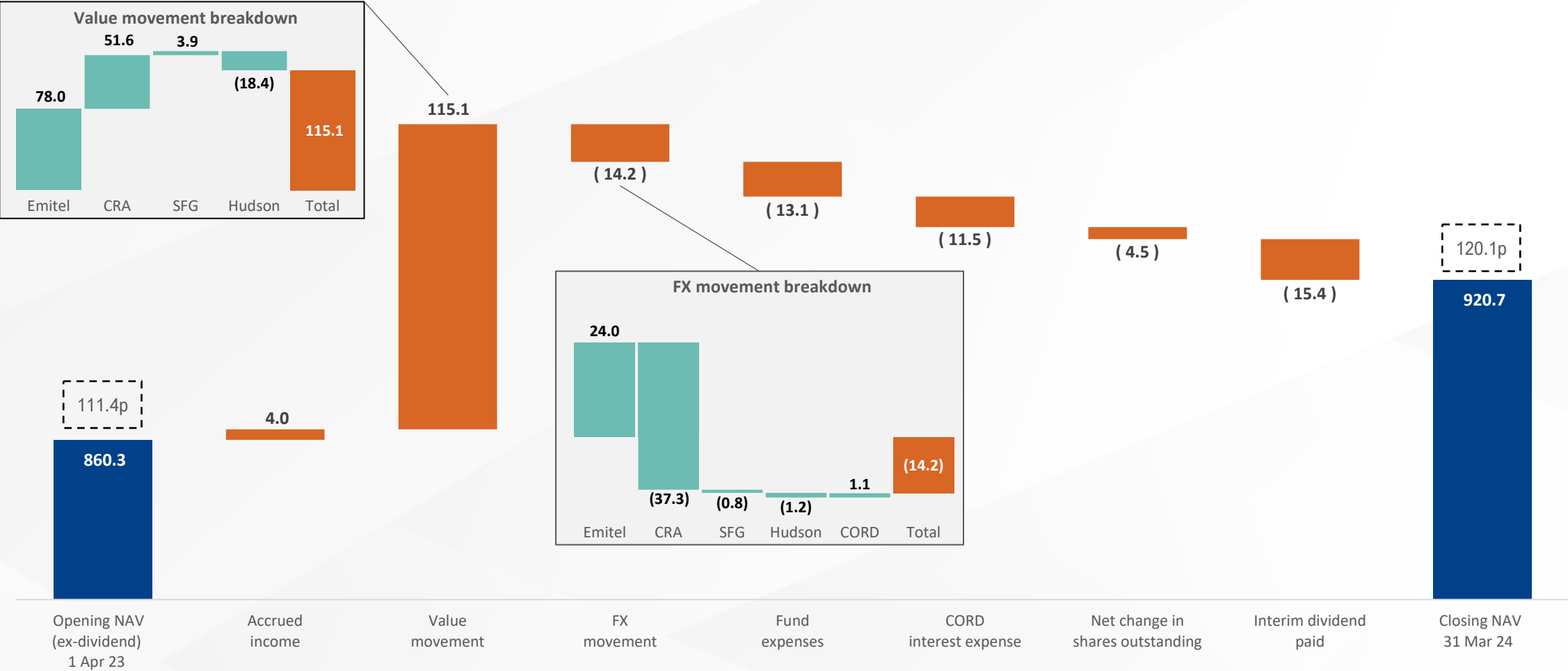
⁴ Emitel and CRA at audited March 24 valuation with share price discount overlaid; comparatives from S&P Capital IQ.

Financials

Financials – FY 2024 NAV bridge

Figures in £m, unless otherwise stated

NAV progression for year to 31 March 2024

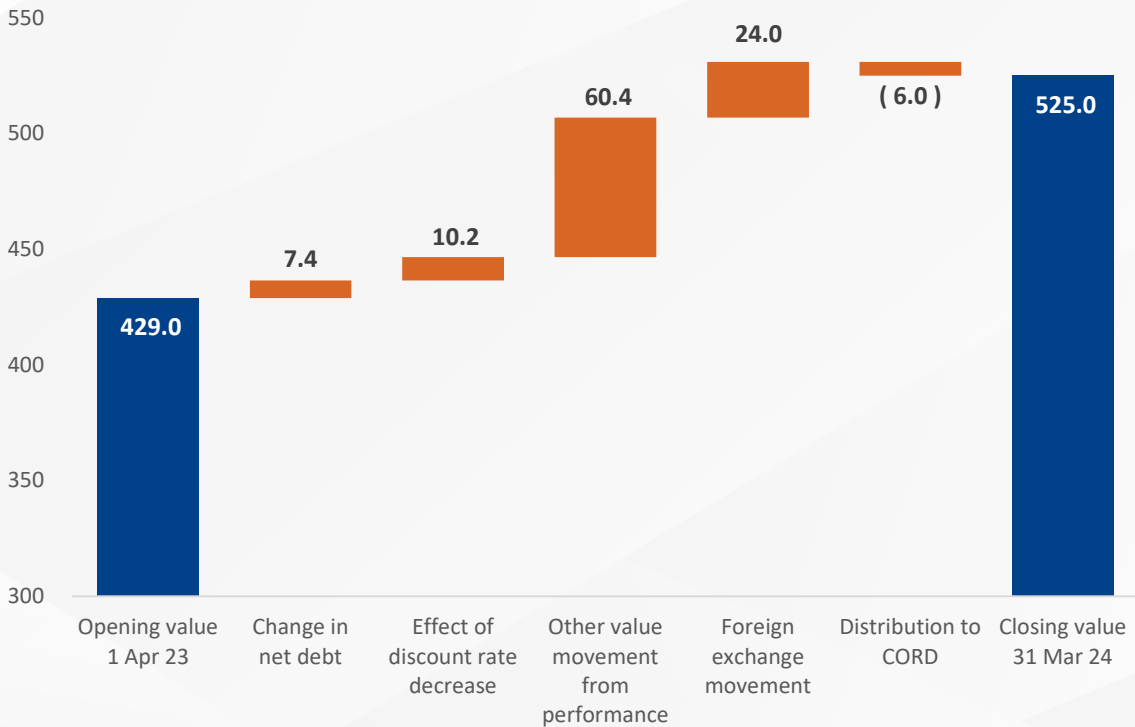


Financials – FY 2024 value bridges

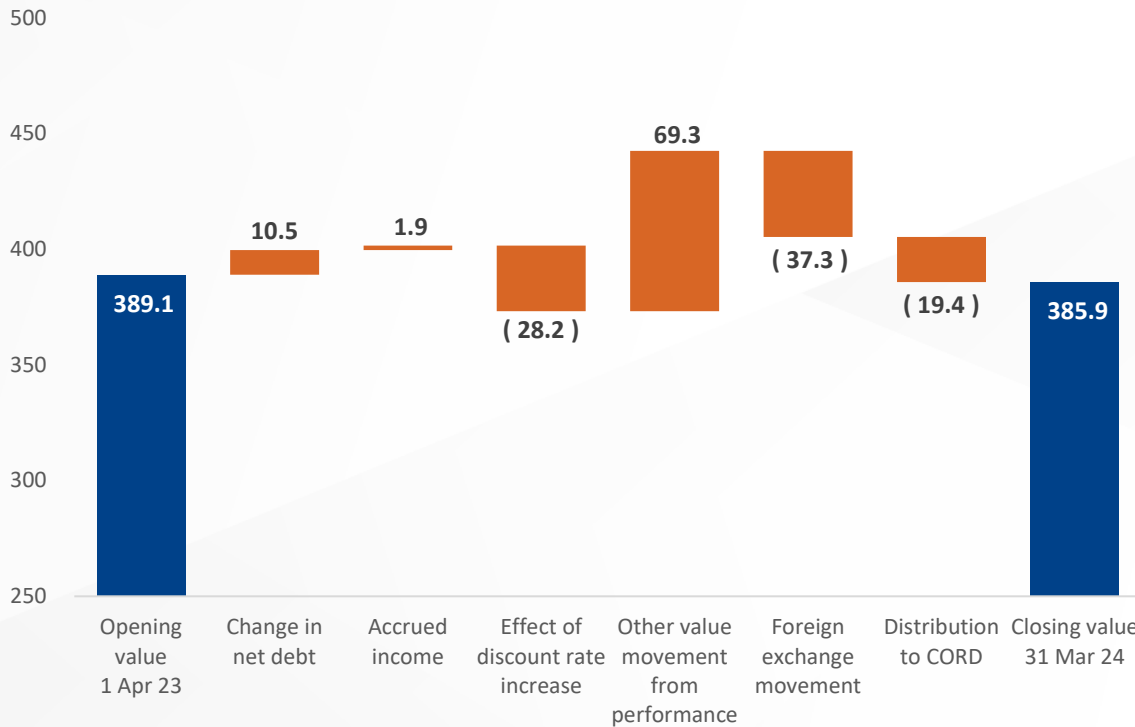
Figures in £m, unless otherwise stated



Value bridge



Value bridge

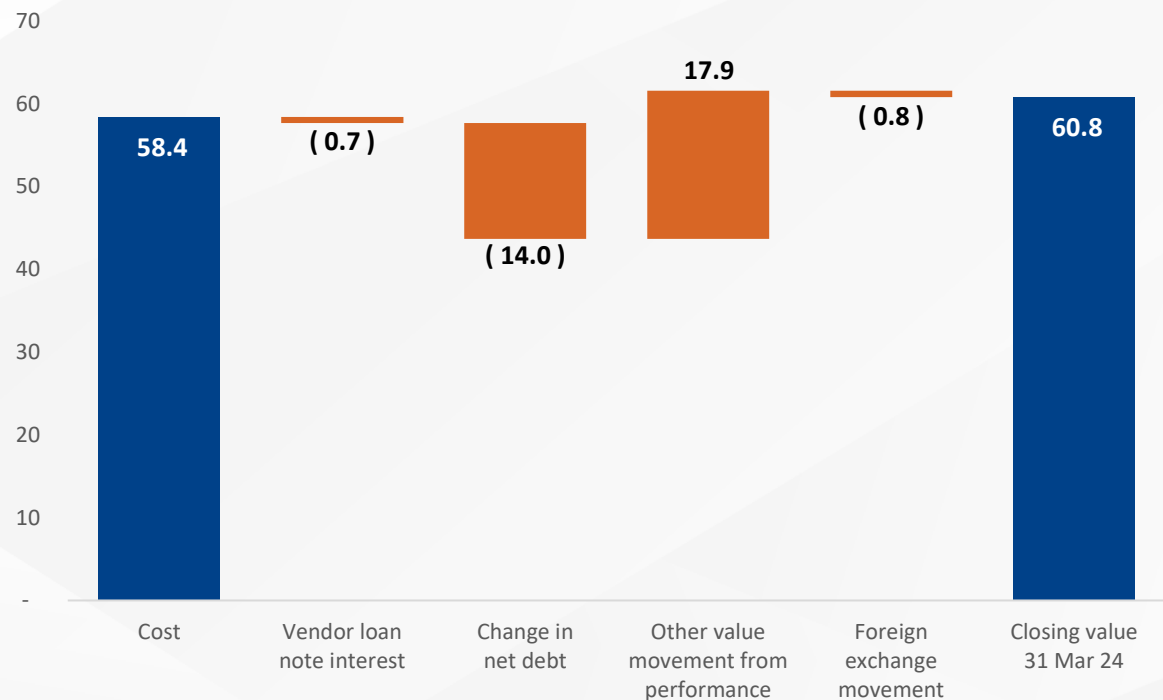


Financials – FY 2024 value bridges

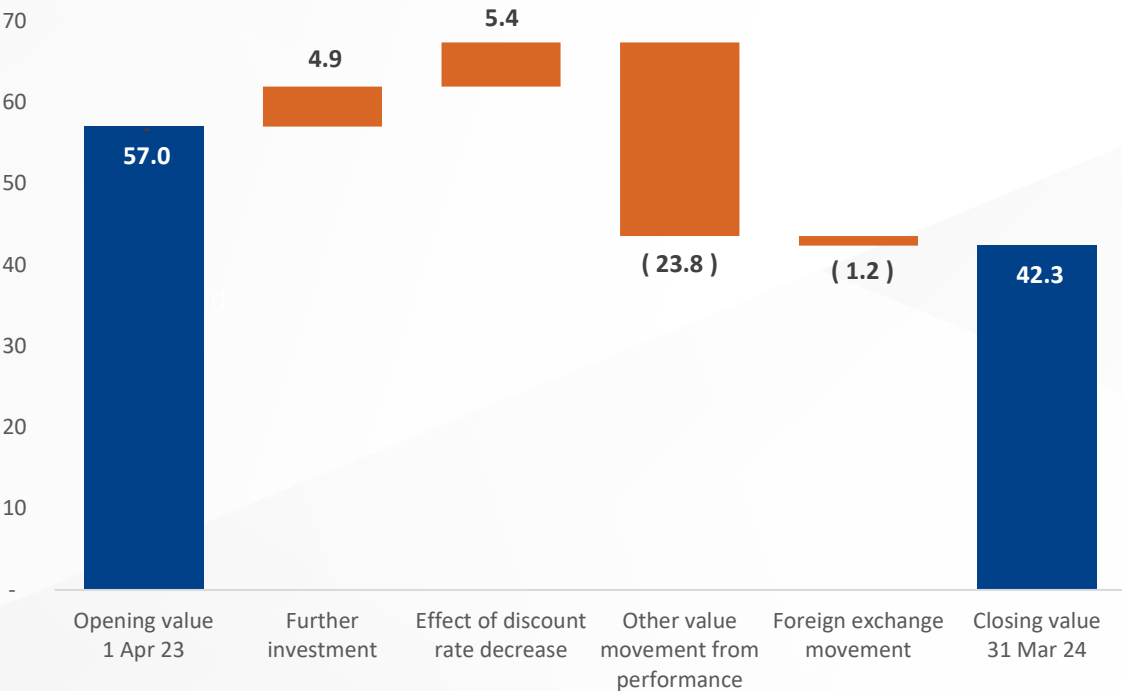
Figures in £m, unless otherwise stated



Value bridge



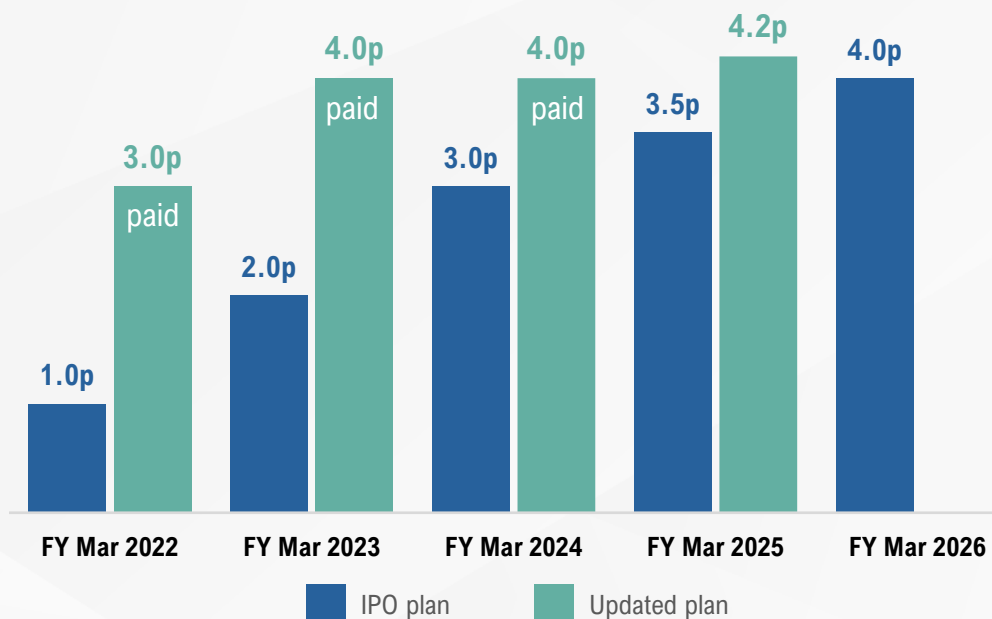
Value bridge



Financials – Dividend and Adjusted Funds from Operation

Dividend ahead of IPO schedule

Dividend per share



AFFO Calculation

	12 months to 31-Mar-2024 (unaudited) ¹ £m	12 months to 31-Mar-2023 (unaudited) ² £m
Portfolio company normalised EBITDA	142.1	105.0
Dividend coverage, EBITDA basis	4.4x	3.4x
Net Company-specific costs	(13.1)	(8.2)
Net finance costs	(38.2)	(22.2)
Net taxation, other	(17.0)	(14.9)
Maintenance capital expenditure	(20.9)	(12.9)
Adjusted Funds from Operations	52.9	46.8
Dividend at 4.2p per share	(32.2)	(30.9) ³
Dividend cover	1.6x	1.5x

Aggregate growth capital expenditure of £33.2 million was invested in the twelve months to 31 March 2024 across the portfolio

¹ Average exchange rates applied for the twelve month period. Including Speed Fibre and Norkring.

² Eurobond expenses previously disclosed within 'Net Company-specific costs' and now moved to 'Net finance costs'.

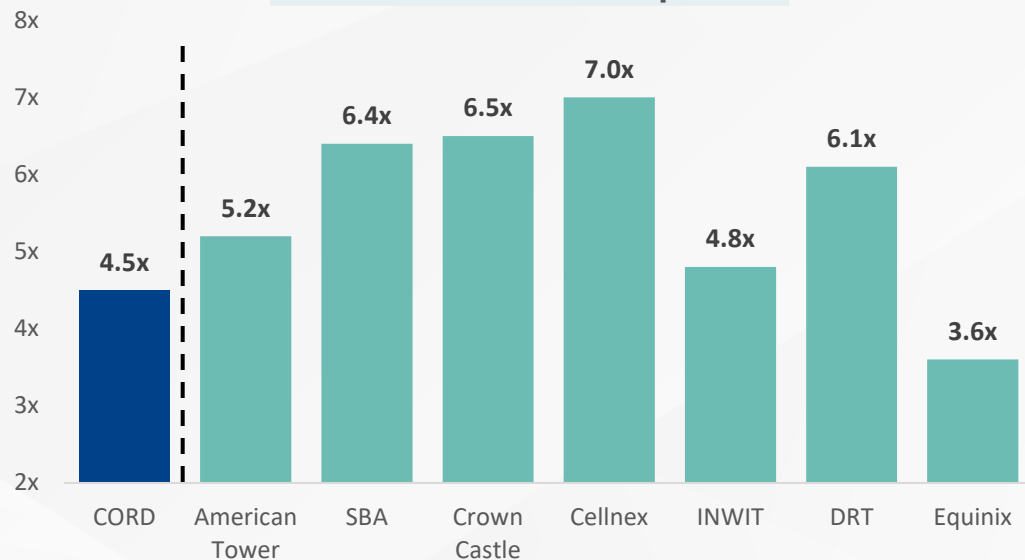
³ Dividend at 4.0p per share.

Financials – Debt management strategy

CORD operates a prudent debt management strategy to fund investment in the portfolio

- Conservative long-term aggregate net gearing of 4.5x EBITDA¹, or portfolio gearing of 38.9%² at 31 March 2024. CRA and Emitel each have a net debt/EBITDA of 3.0x, well below market comparables.
- 73% of all debt bears fixed rate interest, and prudent debt structure has led to reduced weighted average margin across the whole group of 2.9%.
- Fund level debt is a Eurobond, with bullet repayment in Q3 2026 and no periodic clean-down requirements.
- The Investment Manager arranges all debt using internal resources, without using market intermediaries. Work on refinancing CRA's senior facilities, which extend to 2025 has begun.
- CORD has total liquidity of £167.7 million: £61.7 million at CORD, £46.8 million at the portfolio companies and £59.1 million of undrawn credit facilities at the portfolio.

Net debt / EBITDA vs competitors³

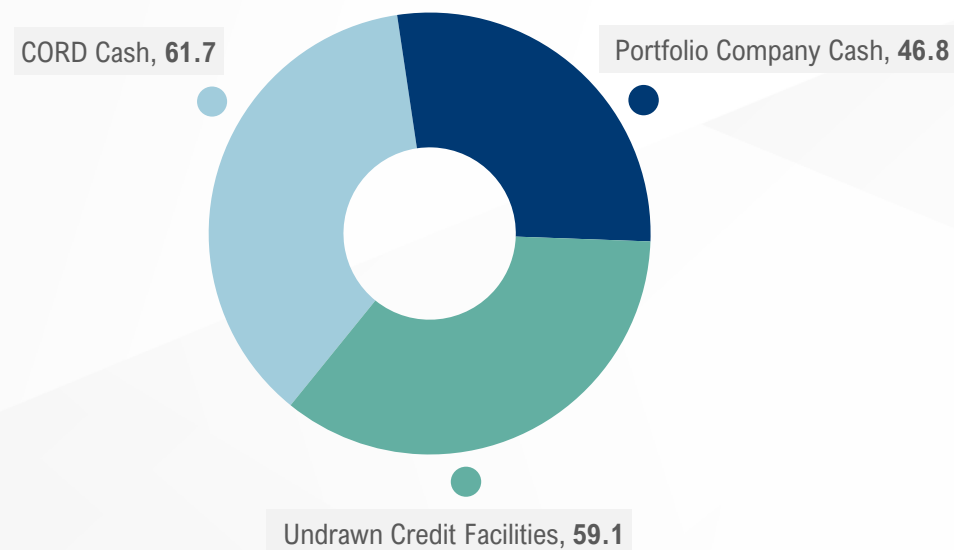


¹ Calculated as net debt divided by aggregate EBITDA, including £13.1m of CORD-level expenses.

² Net debt as a % of gross assets.

³ Per company earnings materials as at 31 March 2024.

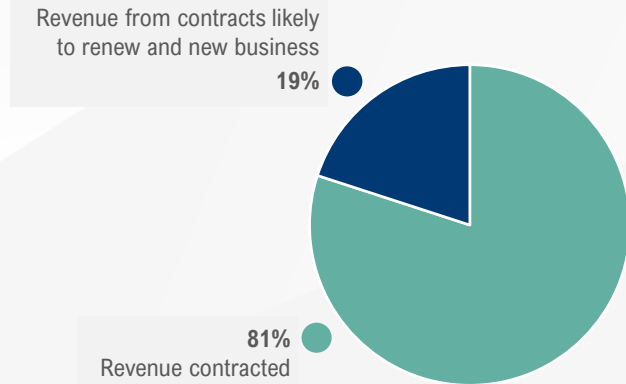
CORD liquidity sources, £167.7m



Financials – Portfolio revenue analysis

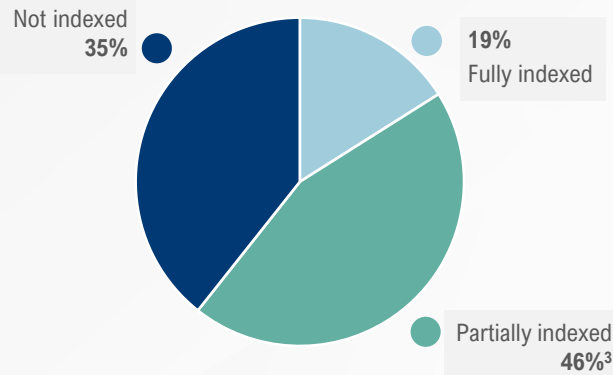
Pro forma including Speed Fibre and Norkring

Highly contracted revenue base¹



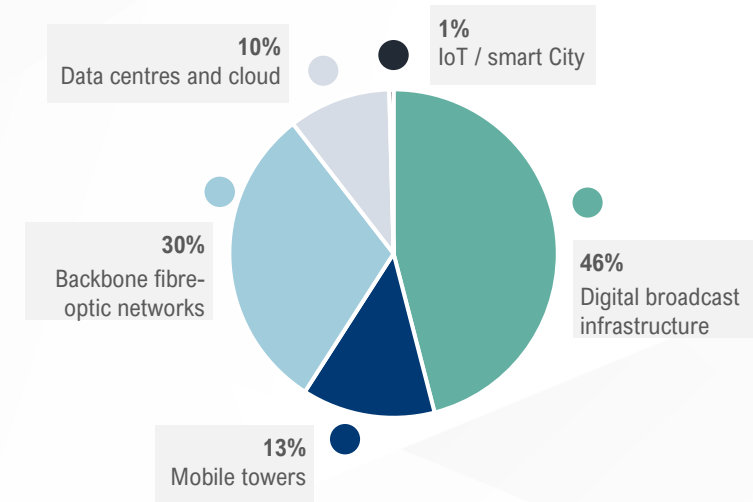
- 80% contracted with primarily blue-chip client base
- Data centre and tower energy costs largely passed through to customers; CRA has an active energy hedging programme

Proportion of portfolio revenue with inflation-linked escalators²



- >60% of contracts are partially or fully indexed, the benefits of which generally appear with a lag
- Over half of the non-indexed contracts are at Speed Fibre, where 12% of contracts have some indexation

Revenue diversified across main segments¹



- Broadcast now less than 50% of revenues
- Acquisition of Speed Fibre diversifies revenue towards fibre-optic networks and transmission services
- Data centres and cloud are expected to comprise 20% of revenues in the coming year and offer attractive growth opportunities

¹ Based on revenue for the most recent financial year for each portfolio company – CRA & HIX (year-ending 31 March 2024); Emitel, SFG & Norkring (year-ending 31 December 2023); "Data centres and cloud computing" revenues include reclassification of OTT revenues previously represented under "Communication Towers".

² Based on revenue budgeted for the current financial year of each portfolio company – CRA & HIX (year-ending 31 March 2025); Emitel & SFG (year-ending 31 December 2024).

³ Escalators which are linked to CPI by a fraction (e.g. 50%), subject to a cap or fixed.

Portfolio update

Emitel investment highlights

1	Stable and predictable revenues linked to inflation	Emitel is the #1 provider of broadcast infrastructure in Poland and is a strong independent mobile infrastructure operator, benefiting from long-term, inflation-linked contracts with a strong track record of renewals . The recent acquisition of mobile towers from American Tower Corporation further strengthened this position.
2	Strong fundamentals, superior infrastructure	Attractive underlying broadcast (high and stable penetration), telecom (growing telecoms data requirements) and IoT (increasing digitalisation) markets with positive outlook. State of the art nationwide infrastructure assets, with many tall towers providing superior coverage.
3	Build: Accretive capital expenditure plans	DAB+ radio network construction: four-year contract. Build-to-suit mobile tower contract for leading MNO. Investment in MUXes to create capacity for long-term broadcast contracts.
4	Grow: Tangible earnings growth opportunities	Solid opportunities to grow recurring cash flow . Two new ten-year broadcast agreements signed with Polsat and Red Carpet. Recent DAB+ contract extension win , gross value £12 million. Telecom Infrastructure revenues grew 19% in the year. Overall revenue grew 8.3% and EBITDA grew 4.4% in the year to 31 Dec 2023 ¹ .
5	Robust underlying Polish economy	Emitel operates in a well-diversified economy, sixth largest in the EU , and proven to be one of the most resilient having continued growth in GDP during the year.
6	Strong ESG credentials	Emitel sources the majority of its electricity from renewable sources , while its main service DTT is the most environmentally friendly way to deliver large quantities of video content.

¹ Emitel has a 31 December financial year end.

Continued...

Portfolio update – Emitel (cont.)

KEY DRIVERS

% OF 2023 REVENUE

1 TV broadcasting

- Recurring revenues from blue chip clients for distribution of their channels on Emitel's MUXes
- Driven by bandwidth used / # of total MUXes slots / # of emissions encoded (coverage)
- Additional revenues from Internet Media services including: IPTV, HbbTV, OTT, VOD and CDN



2 Radio broadcasting



3 Wireless digital infrastructure

- Site hosting revenues from clients placing equipment on Emitel's sites
- Lease payments from MNOs driven by # of towers and multitenancy ratio (i.e. # of PoPs served)
- Ancillary services (DAS & Small Cells, Smart City & IoT, Critical Communication etc.)



4 Telecom transmission & other

- Additional revenues streams from specialised leased line services and data transmission
- Enterprise telecom solutions incl. internet, VPN and transmission of signal for radio and TV broadcasters



Labour costs

- Cost of employees excluding costs of external contractors



Non-labour costs & other

- Includes energy and other OPEX



EBITDA

- EBITDA margin driven by operational leverage
- EBITDA growth of 4.4% in the year to 31 December 2023



¹ EBITDA margin excludes impact of IFRS16 adjustments.

CRA investment highlights

- 1** *Stable and predictable revenues linked to inflation*
#1 independent digital infrastructure multi-asset platform in Czech Republic, with superior nationwide infrastructure assets with **high revenue visibility** from long-term contracts with a mix of CPI-linked and fixed escalators.
- 2** *Buy: Growing pipeline of potential bolt-ons*
After the successful national acquisition of the cloud platform **Cloud4com** and the data centre in **Lužice** in **December 2023**, inbound enquiries from both competitors and operators increasing in new regions to join CRA, especially in the data centre market.
- 3** *Build: Accretive capital expenditure plans*
DAB+ radio network: construction of most valuable national and regional networks.
Continued build-out of data centre capacity at DCs located on CRA land at foot of towers.
Work on 15-year T Mobile tower contract, increasing usage of existing towers, adding T Mobile equipment to new towers.
- 4** *Grow: Tangible earnings growth opportunities*
Opportunities to grow recurring cash flow delivering **high ROIC**, particularly in **data centre** (through brownfield repurposing of existing assets with the Cukrák facility; and through acquisition of the Lužice facility), **telecoms** (renewal of long-term contracts and extension to new services), and **broadcasting** (new channels). Revenue grew **10.7%** and EBITDA **8.8%** in the year to 31 March 2024.
- 5** *Robust Czech economy, superior nationwide infrastructure*
Czech Republic (“AA”) is a **mature economy with low unemployment** and **investment grade** macroeconomic fundamentals.
Critical national infrastructure supporting **broadcast**, **wireless communications** and **essential government communications**.
- 6** *Significant improvements on ESG credentials*
Post acquisition, CRA set its **target of achieving 100% renewable energy use by 2025** to reduce the carbon footprint of operations. CRA made **significant progress** towards this target during the year to March 2024, sourcing **68% of the company’s electricity from renewable sources** up from ca.12% at acquisition.

Continued...

Portfolio update – CRA (cont.)

KEY DRIVERS

% REVENUE March 2024

1	TV & radio broadcasting	• Recurring revenues from broadcasters for distribution of their channels on CRA's MUXes • Driven by # of channels and their quality with volume and/or contract length discounts	 48%
2	Mobile towers & backbone	• Site hosting revenues from clients placing equipment on CRA sites • Driven by # of towers and PoPs (points of presence) for MNOs and # of additional non-MNO clients (e.g. internet service providers)	 20%
	Backbone data network	• Mission critical data transmission services for business and government • Driven by connectivity and amount of value-added services included	 16%
3	Data centres & cloud	• Revenues from multi-year contracts for data centre space and cloud capacity expected to approach 20% for the current year • Driven by rack capacity sold, MW usage and processing capacity (with energy passed through)	 14%
4	Internet of things (IoT)	• Critical data transmission and monitoring services for blue chip utilities and government • Driven by number of messages sent as well as value added services included	 2%
	Labour costs	• Cost of employees excluding costs of external contractors	 (24%)
	Non-labour costs	• Include cost of sales and opex • Driven by revenue product mix and level of diversification	 (28%)
	EBITDA	• EBITDA margin driven by operational leverage • EBITDA growth of 8.8% in year to 31 March 2024	 48%¹

¹ EBITDA margin excludes impact of IFRS16 adjustments.

Portfolio update – Speed Fibre Group



Speed Fibre Group investment highlights

- 1 Superior national network**
A national digital network in a strategically-located market acquired at an attractive price.
- 2 Backbone and wholesale fibre provided**
Two complementary operating companies, combined to create a #1 carrier-neutral wholesale fibre business and vertically integrated ISP able to deliver 100GB across Ireland.
- 3 Build: Accretive capital expenditure**
Investing in connections to connect up new customers with whom new contracts have been signed. Continued build-out of **Ireland's core backbone and last-mile networks**, including **spurs to business parks**, to increase capacity and grow the addressable target market.
- 4 Grow: Opportunities for earnings increase**
Solid financial performance with revenues increasing **3.8%** in the year to 31 December 2023¹ and EBITDA rising **5.0%** driven by **new business** and **cost control**.
- 5 Strong local position**
High barriers to entry protecting SFG's business and market position coupled with long-term relationships with main carriers and retail service providers in Ireland ...
- 6 Blue chip customers**
... some of the tier 1 blue chip clients include:
    

¹ SFG has a 31 December financial year end.

Portfolio update – Speed Fibre Group (cont.)



KEY DRIVERS

% OF 2023 REVENUE

1	Wholesale / Backhaul Fibre (Enet)	• Recurring revenues from proprietary open access fibre and wireless network, and national backhaul network • Concession agreement with the government to maintain and operate 88 Metropolitan Access Networks • Additional revenues from ISP / backhaul aggregation platform, Verax	 67%
2	High Bandwidth B2B (Magnet+)	• Speed Fibre's B2B business providing fibre connectivity • Small segment of Magnet revenue derived from voice solutions – incl. VoIP – offered to businesses on both fixed and variable plans	 33%
	Cost of Sales	• Substantially comprise backhaul and other network costs related to purchasing of third-party network from other infrastructure owners	 (40%)
	Operating Expenses	• Primarily comprises staff costs, and network maintenance and running costs including the Network Operating Centre (“NOC”) costs	 (30%)
	EBITDA	• Overall group margin of 30%. Higher Enet margins offset by lower Magnet margins.	 30%

Portfolio update – Hudson Interxchange & Norkring



Interconnect data centre

- Hudson remains an attractive opportunity for growth. While the space is 61% utilised, power utilisation is at 43%. The business has no requirement for upfront investment without new contracts having been signed.
- The team is now increasingly active in the market, with a campaign to target customers in the financial and AI-driven sectors where low-latency interconnection and colocation are required.
- Management continues to market the remaining space and power to interested potential customers.

Financial performance

- During the year, Hudson saw revenue increase by 8.5% to \$22.3 million (£17.7 million).
- EBITDA loss reduced by 17% to \$(4.4) million (loss of £3.5 million). The reduced loss was a result of the cost control and operational improvements implemented by Atul Roy as Interim CEO.
- Shortly after the year end, Hudson signed a contract with a leading US IT services provider for 120kW of power. Once fully deployed, this will increase capacity utilisation of the sixth floor to 500kW, up 36% since March 2023.
- Balance sheet remains unlevered.

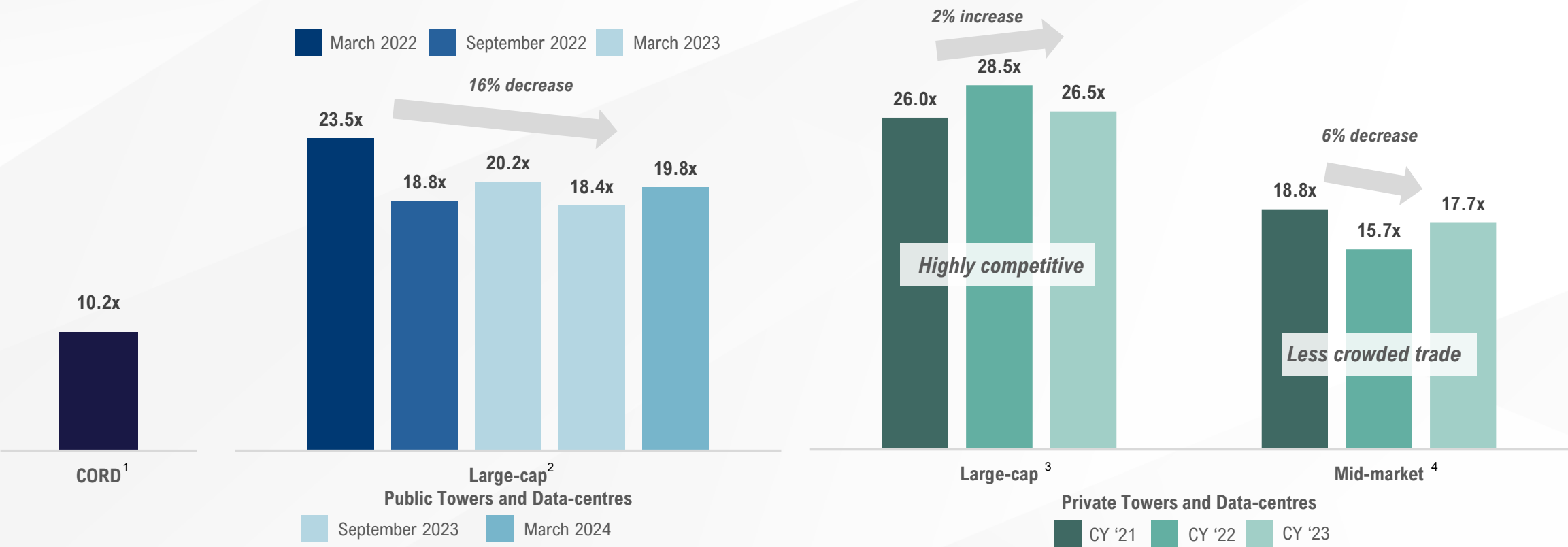


- The Company acquired Norkring for €6.1 million (£5.2 million) in January 2024.
- Norkring is a tower business located in the Flemish speaking part of Belgium, and operates 25 communication and broadcast towers. Of these, 8 are owned freehold and 17 are leased. Norkring is also the holder of two DAB broadcast licences and one digital terrestrial television multiplex licence.
- Norkring is of most interest to the Company and its portfolio due to its participation in trials as part of a consortium using 5G broadcast technology, which are partially funded and supported by the Flemish government. 5G broadcast technology opens the potential to offer additional services to broadcasters and mobile operators to meet the growing demand for watching video content on the move. Video content already drives the most traffic on public mobile networks, accounting for around two-thirds of overall global mobile data consumption.
- This business is EBITDA positive.

Market context & pipeline

Market dynamics – Leads to some repricing

Drop in multiples for mid-market deals creates opportunities for CORD



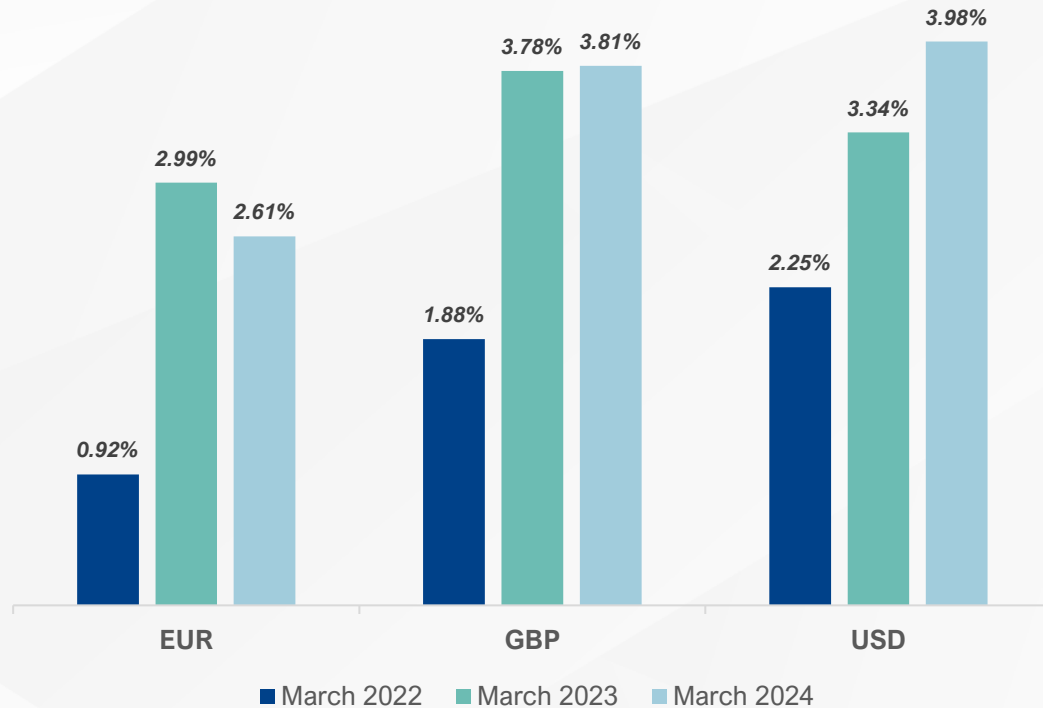
Source: CapitalIQ as at 31 March 2024; TMTFinance, Inframation, Company information, Press Releases

¹ Measured as enterprise value upon acquisition divided by portfolio companies' EBITDA at acquisition.
² Comprises median NTM EV/EBITDA multiples of Equinix, Digital Realty ("Data-centres"), American Tower, Crown Castle International, SBA Communications, Cellnex, Vantage Towers, InWIT ("Towers") at dates 31 March 2024, 30 September 2023, 31 March 2023, 30 September 2022, 31 March 2022. Vantage Towers excluded from 30 September 2023 onwards due to de-listing in August 2023.
³ Calendar year medians of EV/EBITDA multiples paid in 16 announced transactions at EV greater than \$500m.
⁴ Calendar year medians of EV/EBITDA multiples paid in 13 announced transactions at EV less than or equal to \$500m.

Over time our goal is to build mid-cap into large-cap

Market dynamics – New financial conditions favour Buy, Build & Grow

Interest rates (5-year swaps) – then and now¹

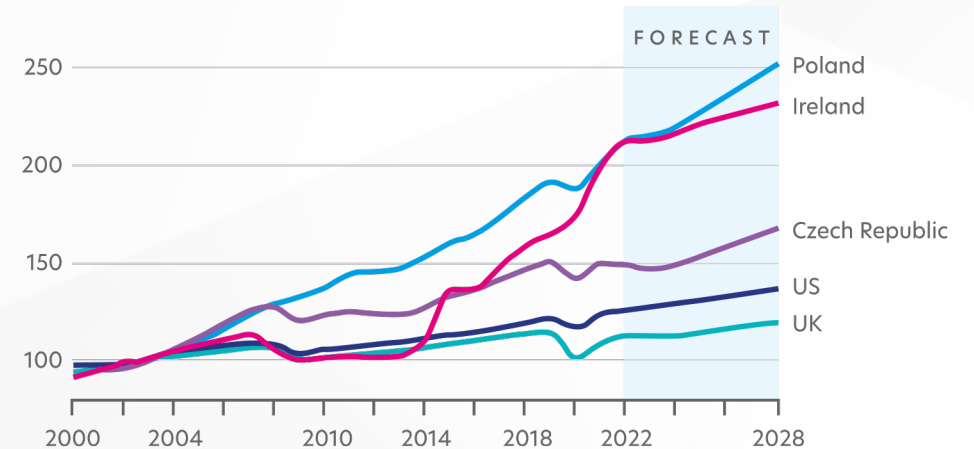


¹ Source: Bloomberg. Swap rates as at 31 March 2022, 31 March 2023 and 31 March 2024.

Commentary

- Steep increases in 5-year swap rates in the past two years have favoured Infrastructure investment in a Core Plus / Value Add model
- Some evidence of swap rates levelling off as interest rates plateau and begin to fall in some jurisdictions
- Acquisitions at lower EBITDA multiples exhibit more resilience to higher interest rates
- Organic build with no acquisition premium demonstrates a similar advantage
- Conservative gearing becomes increasingly beneficial
- Countries of operation are showing better economic growth characteristics than UK, Rest of Europe.

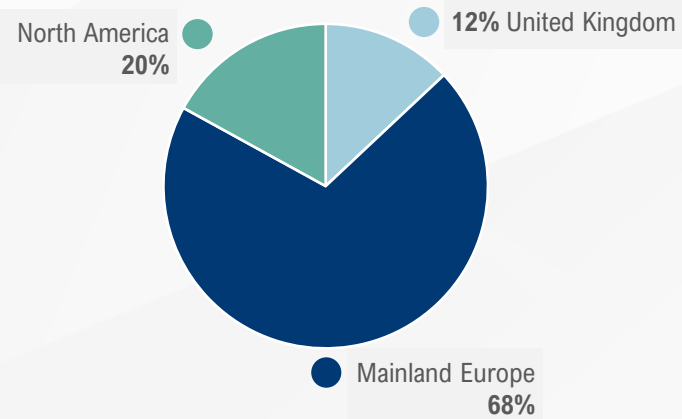
Gross domestic product per capita, constant prices, national currency²



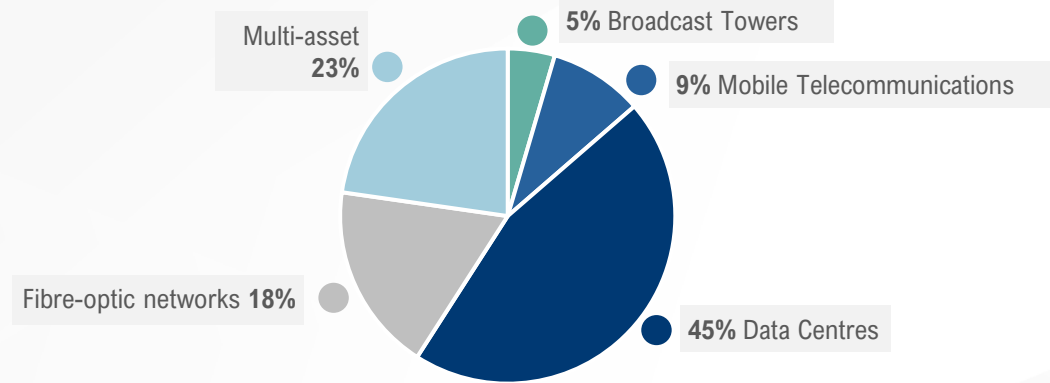
² Source: IMF

Pipeline – Current opportunities (>€3.3bn)

Pipeline by geography



Pipeline by sub-sector



Commentary

- Pipeline is somewhat weighted towards Europe, but we are seeing interesting deal flow in US data centres and have reviewed significant opportunities in the UK (several of which we have passed on due to price)
- In data centres we continue to focus on interconnect, edge, wholesale and “boomerang” opportunities in cloud: these are all large market segments with more defensible competitive moats than platforms serving the hyperscale market
- The digital infrastructure market has developed interesting adjacent segments, such as in-building wireless and infrastructure software in the fibre market
- More and more fibre-to-the-premise (FTTP) platforms in the UK and Germany are experiencing balance sheet stress as financial conditions result in the availability of less senior debt and higher costs for that debt
- CORD retains its focus on Core Plus growth platforms in the middle market

ESG & impact



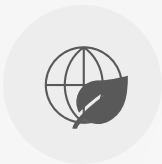
ESG & Impact – Highlights

CORD’s responsible investment strategy is focused on promoting improved climate-related performance, aiming to maximise the net benefit of connectivity and digital access



▲ **68%**
2023: 58%¹

% of energy consumption
from **renewable sources**



▼ **75.9**
2023: 131.7

Scope 1 & 2 GHG emission intensity
(metric tons (t) CO2e/£m revenue)



▲ **2,480 MWh**
2023: 336

Renewable energy produced



40% have targets
40% setting targets
2023: 67%

Portfolio companies with
renewable energy targets

CORD implements a 3-layered approach aiming to reduce climate impacts:

- Enabling efficient network design
- Integrating renewable energy
- Energy efficiency at the network component level

Supporting the attainment of the benefits of digitalisation. CORD’s tower portfolio provides **coverages across 98% of Poland, 99% of Czechia** (91% of which is rural and remote), with its fibre network **covering c.10,813 km.**

CORD will publish its inaugural standalone Responsible Investment Report, as part of its effort to promote improved transparency and greater granularity.

*Note: Sustainability data from the portfolio companies reflects data collected over the period 1 Jan 2023 – 31 Dec 2023.
¹New data has been made available to the company regarding Hudson’s renewable energy figure for the previous period. Figures have been adjusted accordingly, with the portfolio’s % of renewable energy consumption revised from 59% to 58%.*

ESG & Impact – Portfolio overview



- Achieved **91% of electricity consumption from renewable sources** [88% of energy consumption].
- **88 solar PV installations in operation** and producing energy.
- **Ranked 2nd in the Ranking of Responsible Companies 2023¹** of Poland in the telecommunications, technology, media and entertainment category.
- **Optimised reactive power²** at 29 facilities.
- Extended the service life of tower infrastructure.
- Operated **Smart City projects** implementing customer offerings in IoT inc. smart parking and water metering.
- Awarded:
 - **Top Employer Poland 2023**
 - CSR Silver Leaf of POLITYKA, distinction for Smart City projects



- **Continued progress** towards its target of 100% renewable electricity, **reaching 68%** [62% of energy consumption].
- **Piloting of solar PV panels** on selected TVPs .
- Installed **new redundancy infrastructure** which meet the EURO 6 Emission Standards.
- **Building IoT network** supporting development from **smart cities** to smart agriculture and logistics.
- Initiated **cooperation on the European Centres for Digital Innovation (EDIH)**, to create systems to manage the environment.
- CRA provided **c.9,380 hours of training** to employees.
- Continued support of the Horizons project of the philanthropic society Talent and Skills (Nadani a dovednosti), a youth careers programme and the Duke of Edinburgh Programme.



- Sourced **89% of electricity from renewable sources** [70% of energy consumption].
- Achieved **GRESB 5-Star Rating, Top position** among GRESB participants in its sector in Europe.
- Initiated **fleet transition programme**, switching to hybrid vehicles and installing EV chargers.
- Awarded:
 - **Gold Standard Deloitte Best Managed Company**
 - Legal500 GC awards
- Provided **3,521 hours of training** in 2023 to 93% of its employees.
- Continued collaboration with the Irish Centre for Diversity and received **Silver accreditation with Investor in Diversity programme**.



- Continued focus on **energy efficiency initiatives**, including:
 - VFD technology to minimise energy draw of fans and pumps;
 - Utilisation of the **latest UPS technology**.
 - Installing LED lighting throughout the data centre with occupancy sensors to limit energy usage.



- Conducting **pioneering 5G broadcast trials**, the capabilities of which could increase and improve connectivity.

¹The Koźmiński Business Hub Ranking of Responsible Companies ranks the largest companies in Poland, assessed for the quality of responsible management in accordance with the ESG guidelines.

The Responsible Business Forum is the ROF 2023 Partner, and Deloitte is the substantive partner responsible for reviewing the answers.

² Energy that is not consumed but circulated between the power plant and customer.

Conclusion

Conclusion

1

Good performance despite FX headwinds

2

Strong operational performance – EBITDA up 7.2% for the year

3

Bolt on acquisitions contribute asset diversification, synergy and EBITDA growth opportunities

4

**Dividend increased
Covered 1.6x by Adjusted Funds From Operations**

5

Highly diversified portfolio of underlying assets with a large geographic spread

6

Active debt management with quality debt packages at suitable levels

Appendix

Financials – H2 2024 NAV bridge

Figures in £m, unless otherwise stated

NAV progression for six months to 31 March 2024



Appendix – AFFO analysis and dividend cover

	Twelve months to 31-Mar-2024 (unaudited) ¹ £m	Twelve months to 30-Sep-2023 (unaudited) ² £m	Twelve months to 31-Mar-2023 (unaudited) ³ £m
Portfolio company revenues	304.7	286.9	200.4
Portfolio company normalised EBITDA	142.1	132.1	105.0
Dividend coverage, EBITDA basis	4.4x	4.3x	3.4x
Net Company-specific costs	(13.1)	(14.0)	(8.2)
Net finance costs	(38.2)	(36.5)	(22.2)
Net taxation, other	(17.0)	(15.2)	(14.9)
Free cash flow before all capital expenditure	73.8	66.4	59.7
Maintenance capital expenditure	(20.9)	(19.6)	(12.9)
Adjusted Funds from Operations	52.9	46.8	46.8
Dividend at 4p per share	(32.2)	(30.8)	(30.9)
Dividend cover	1.6x	1.5x	1.5x

Aggregate growth capital expenditure of £33.2 million was invested in the twelve months to 31 March 2024 across the portfolio

¹ Average exchange rates applied for the twelve month period. Includes of Speed Fibre and Norkring.

² Average exchange rates applied for the twelve month period. Includes of Speed Fibre.

³ Eurobond expenses previously disclosed within 'Net Company-specific costs' and now moved to 'Net finance costs'.

Appendix – Returns model

	For the year to March 2024 Return per asset (%)	Annual target return per prospectus (once fully invested) (%)
Emitel	23.8%	-
CRA	4.2%	-
Speed Fibre	8.8%	-
Hudson	(33.1%)	-
Total portfolio company return	11.2%	10.2%
Gearing effect	0.9%	-
Total asset return¹	12.1%	10.2%
Management fee	(0.7%)	(0.9%)
Abort costs	(0.2%)	-
Investment acquisition costs	(0.4%)	-
Other costs	(0.3%)	(0.3%)
Debt facility	(1.2%)	-
Total return	9.3%	9.0%

¹ Blended portfolio return.

Appendix – Statement of comprehensive income (audited)

IFRS Statement of Comprehensive Income	Total	Accrued income	Total unrealised value movement	Net foreign exchange translation	Intercompany Balances	Fund expenses	Interest Expense
For the year ended 31 March 2024	£m	£m	£m	£m	£m	£m	£m
Net gains on investments at fair value through profit or loss	99.9	1.9	115.1	(14.7)	12.1	(3.0)	(11.5)
Investment acquisition costs	(0.6)	-	-	-	-	(0.6)	-
Other expenses	(9.5)	-	-	-	-	(9.5)	-
Foreign exchange movement on revaluation of working capital	0.5	-	-	0.5	-	-	-
Finance income	2.1	2.1	-	-	-	-	-
Finance expense	(12.1)	-	-	-	(12.1)	-	-
Profit for the twelve-month period before tax (£m)	80.3	4.0	115.1	(14.2)	-	(13.1)	(11.5)
Total (pence per share)	10.4	0.5	14.9	(1.8)	-	(1.7)	(1.5)

10.4 pence
Basic earnings
per ordinary share

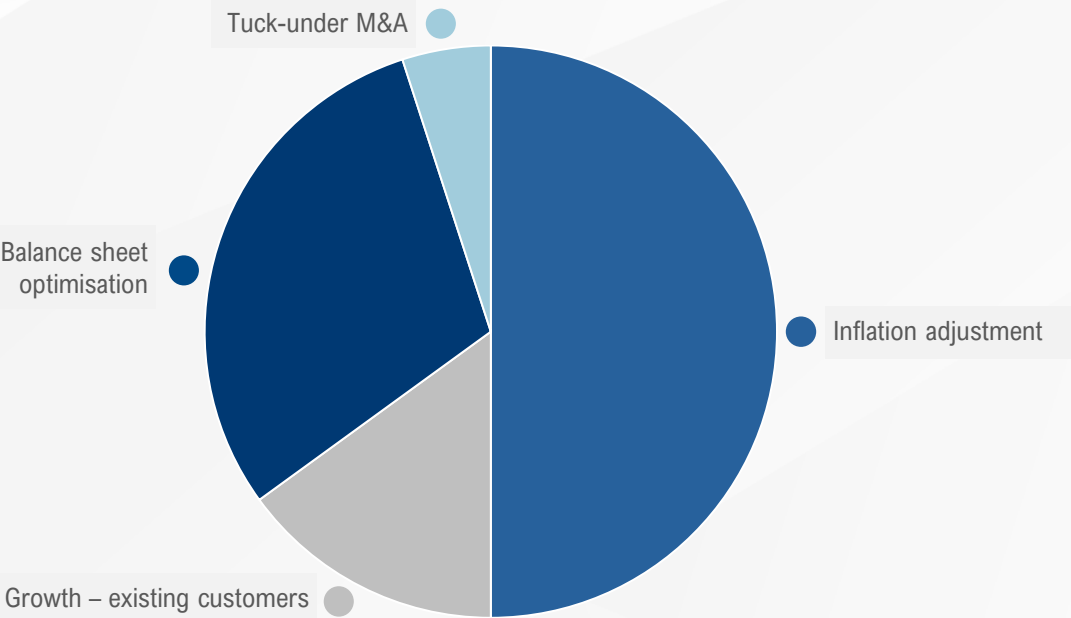
2.2 pence
Final dividend
per ordinary share

Appendix – Statement of financial position (audited)

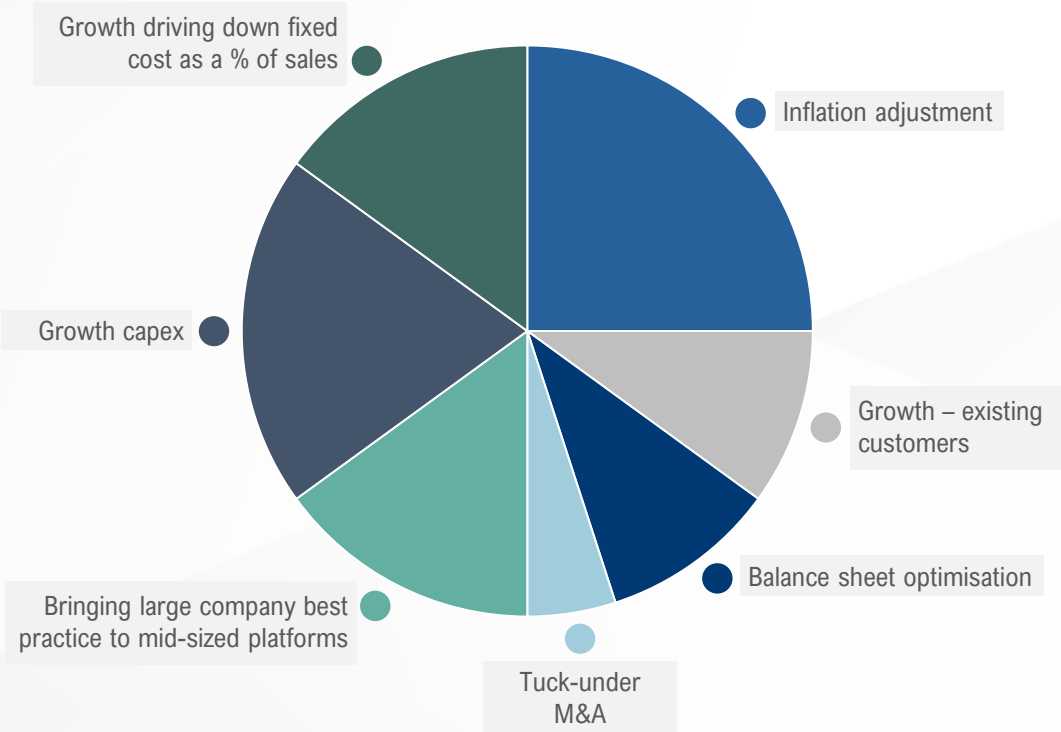
IFRS Statement of Financial Position	Total	Emitel	CRA	Speed Fibre	Hudson	Norkring	Cash	Inter company balances	Vendor Loan Note	Other assets/ (liabilities)	Eurobond
As at 31 March 2024	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Investments at fair value through profit or loss	1,005.9	525.0	385.9	86.5	42.3	5.2	1.6	158.7	(25.7)	(2.6)	(171.0)
Receivables & prepayments	17.3	-	-	-	-	-	-	2.8	-	14.5	-
Cash	60.1	-	-	-	-	-	60.1	-	-	-	-
Payables	(5.0)	-	-	-	-	-	-	(3.9)	-	(1.1)	-
Loans and borrowings	(157.6)	-	-	-	-	-	-	(157.6)	-	-	-
Net asset value	920.7	525.0	385.9	86.5	42.3	5.2	61.7	-	(25.7)	10.8	(171.0)
Total (pence per share)	120.1	68.5	50.4	11.3	5.5	0.7	8.1	-	(3.4)	1.3	(22.3)

Market dynamics – Cordiant Digital Infrastructure’s value creation model

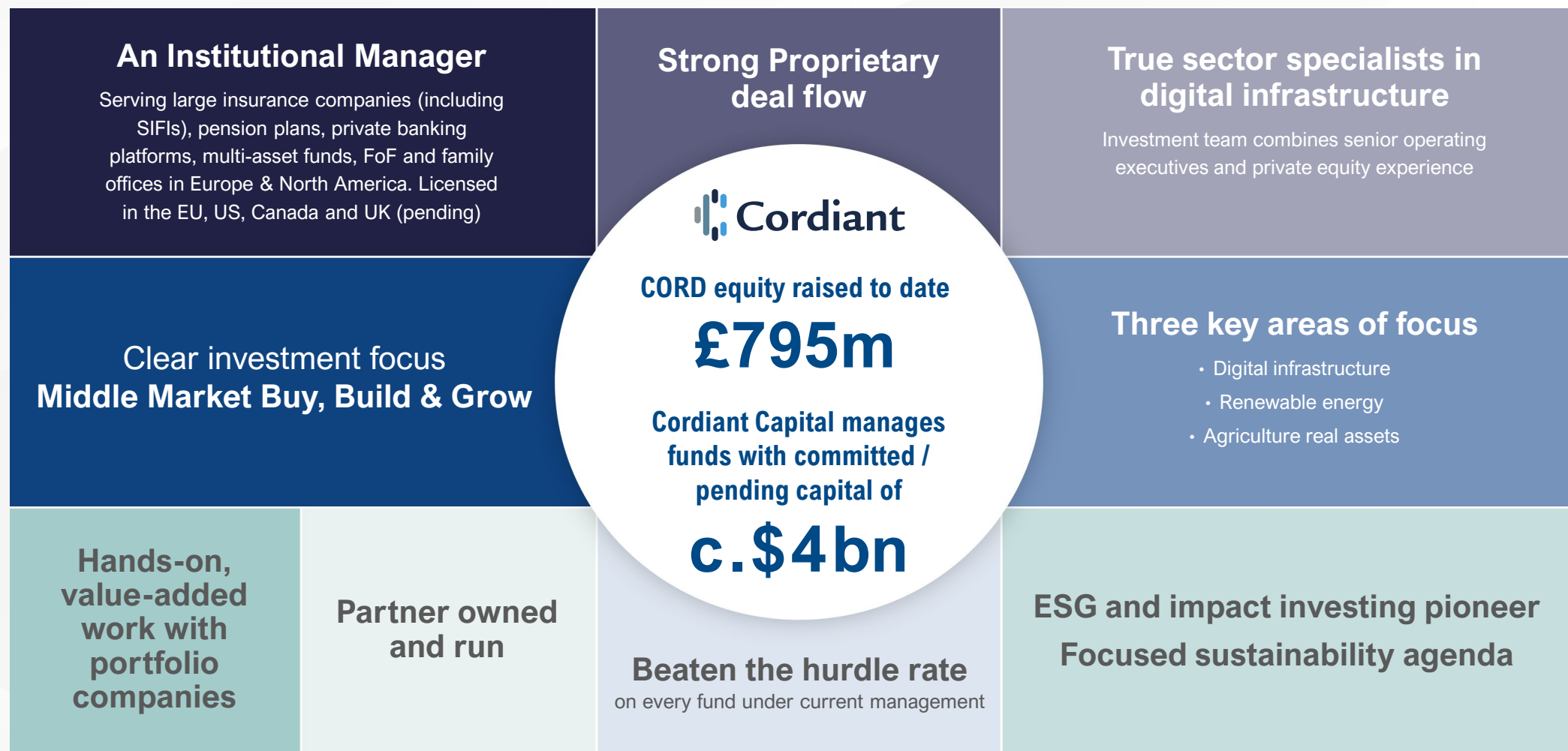
Traditional infrastructure investing (indicative)



Cordiant Digital Infrastructure – Buy, Build & Grow strategy
(Core Plus and Value Add, indicative)
...driven by a unique marriage of operating and private equity expertise



Appendix – Cordiant Capital at a glance



Cordiant Capital (Investment Manager)

Senior Digital Infrastructure team



Steven Marshall

Chairman of Cordiant Digital Infrastructure Management



Benn Mikula

CEO, Cordiant Capital



Jean-Francois Sauvé

Executive Chairman, Cordiant Capital



Stephen Foss

Managing Director



David Kippen

Managing Director



Hagai Shilo

Managing Director



Atul Roy

Head of Telecoms Strategy



Kevin Moroney

Head of Network



Mark Tiner

Chief Financial Officer



Mark Noble

General Counsel



David Bonar

Treasurer and Group Tax Director



Rita Maguire

Head of Talent

1

Depth of experience stands out in the market, enabling better buying

2

Sector insight & experience brings big-company best practice to mid-sized platforms for better building & growing

3

Balanced team with experience across all digital sub-sectors and disciplines; >\$90bn of private equity and transaction experience.

Cordiant Digital Infrastructure Limited

Board



Shonaid Jemmett-Page FCA

Chairman

- 20 years at KPMG, rising to Partner
- Currently non-executive Director of Aviva plc, non-executive Director of QinetiQ Group plc, Chairman of ClearBank Ltd
- Previously Chair of Greencoat UK Wind plc and non-executive Director of Caledonia Investment plc



Sian Hill FCA

Non-executive Director

- 34 years at KPMG, rising to Partner, Head of the UK M&A Tax and European M&A Tax groups
- Currently Audit Committee Chair of Yealand Fund Services Limited (a fund administration specialist) and of Apollo Syndicate Management Limited
- Non-executive Director of Yealand Administration Limited and of the Suffolk Building Society



Marten Pieters

Non-executive Director

- 29 years senior international telecoms sector experience
- Currently chair of the supervisory board for Open Tower Company B.V., the Dutch telecom tower operator, and a non-executive director of Tawal Towers Saudi Arabia, a telecom tower operator and subsidiary of Saudi Telecom Company and of FC Space B.V., a Dutch business investing in global satellite IoT solutions.



Simon Pitcher ACA

Non-executive Director

- 22 years experience in international private equity
- Currently Head of Private Equity at RIT Capital Partners & non-executive director at Infinity SDC, a UK data centre owner and operator.

Experienced and independent Board

The directors meet regularly to review and assess CORD's performance in relation to the investment policy and strategy, the risk profile of CORD, CORD's investment performance, the performance of CORD's service providers, including the Investment Manager and the Administrator, and generally to supervise the conduct of CORD's affairs with a strong focus on corporate governance.

Thank you

If you have any queries, please do not hesitate to get in touch

INVESTMENT MANAGER

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